# 1. Annexes

6.1 Interview Guide

Turnover  □ Indus □ Indus □ ≤ 2 m □ ≤ 10 □ □ ≤ 50 □  HE COMPANY. ell us about your company. Compe	Contact Person Position Contact Person Email Telephone Fax General Email  ustry SME <11 employees ustry SME 11-49 employees ustry SME 50-249 employees million € 0 million € 0 million €
City Country Street Postal Code URL Year established Size of SME  Turnover  HE COMPANY. ell us about your company. Competer Competer Company. Competer Competer Competer Company. Competer Comp	Position Contact Person Email Telephone Fax General Email  ustry SME <11 employees ustry SME 11-49 employees ustry SME 50-249 employees million € 0 million € 0 million €
Country Street  Postal Code  URL  Year established  Size of SME  □Indus	Contact Person Email Telephone Fax General Email  ustry SME <11 employees ustry SME 11-49 employees ustry SME 50-249 employees million € 0 million €
Street  Postal Code  URL  Year established  Size of SME  Indus	Telephone Fax General Email  ustry SME <11 employees ustry SME 11-49 employees ustry SME 50-249 employees million € 0 million € 0 million €
Postal Code URL  Year established  Size of SME  □ Indus □ Indus □ Indus □ ≤ 2 m □ ≤ 10 m □ ≤ 50 m  HE COMPANY. ell us about your company. Compens  ECHNOLOGY/PRODUCT/SERVICE/III an you give us a brief description of the What is being offered?  What can it be used for? How does it work?	Fax General Email  ustry SME <11 employees  ustry SME 11-49 employees  ustry SME 50-249 employees  million €  0 million €
Year established  Size of SME  □ Indus □ Indus □ Indus □ Indus □ ≤ 2 m □ ≤ 10 □ □ ≤ 50 □  HE COMPANY. ell us about your company. Competed  ECHNOLOGY/PRODUCT/SERVICE/III an you give us a brief description of the what is being offered? • What can it be used for? • How does it work?	ustry SME <11 employees ustry SME 11-49 employees ustry SME 50-249 employees million € 0 million € 0 million €
Year established  □ Indus □ Indus □ Indus □ Indus □ Indus □ ≤ 2 m □ ≤ 10 m □ ≤ 50 m  HE COMPANY.  ell us about your company. Comper  ECHNOLOGY/PRODUCT/SERVICE/II an you give us a brief description of What is being offered? What can it be used for? How does it work?	ustry SME <11 employees ustry SME 11-49 employees ustry SME 50-249 employees million € 0 million € 0 million €
Figure of SME  □ Indus □ Indus □ Indus □ Indus □ ≤ 2 m □ ≤ 10 □ ≤ 50  HE COMPANY.  ell us about your company. Compe  ECHNOLOGY/PRODUCT/SERVICE/II an you give us a brief description o What is being offered? What can it be used for? How does it work?	ustry SME 11-49 employees  ustry SME 50-249 employees  million €  0 million €
Figure of SME  □ Indus □ Indus □ Size of SME □ Size of SME □ Indus □ Size of SME □ Size of SME □ Indus □ Size of SME □ Indus □ Size of SME □ Si	ustry SME 11-49 employees  ustry SME 50-249 employees  million €  0 million €
Turnover  □≤ 2 m □≤ 10 □≤ 50  HE COMPANY.  ell us about your company. Compe  ECHNOLOGY/PRODUCT/SERVICE/II an you give us a brief description of What is being offered?  What can it be used for? How does it work?	ustry SME 50-249 employees million € 0 million € 0 million €
Turnover  □≤ 2 m □≤ 10 □≤ 50  HE COMPANY.  ell us about your company. Compe  ECHNOLOGY/PRODUCT/SERVICE/II  an you give us a brief description of the What is being offered?  What can it be used for?  How does it work?	million € 0 million € 0 million €
Turnover  □≤ 10 □≤ 50  HE COMPANY.  ell us about your company. Compe  ECHNOLOGY/PRODUCT/SERVICE/II  an you give us a brief description of What is being offered?  What can it be used for?  How does it work?	0 million € 0 million €
HE COMPANY.  ell us about your company. Compe  ECHNOLOGY/PRODUCT/SERVICE/II  an you give us a brief description o  What is being offered?  What can it be used for?  How does it work?	0 million €
ECHNOLOGY/PRODUCT/SERVICE/II an you give us a brief description o What is being offered? What can it be used for? How does it work?	
ECHNOLOGY/PRODUCT/SERVICE/II an you give us a brief description o What is being offered? What can it be used for? How does it work?	
an you give us a brief description o What is being offered? What can it be used for? How does it work?	
What is being offered? What can it be used for? How does it work?	/INNOVATION
· What can it be used for? · How does it work?	of the Technology/Product/Service/Innovation that you offer?
How does it work?	
What are the main advantages?	
G	
What is its value proposition?	
<ul> <li>If applicable, give reference to the integration, sites installation, explo</li> </ul>	the value chain (project development, equipment manufacturing a ploitation and maintenance)
	,
	,
	, 
	,

Current and Potential Domain(s) of Application. Clearly define the potential domain(s) of application of this Technology/Product/Service/Innovation that you offer.

- What is the problem or need that you are addressing?
- Who has the problem or need?
- What is the market opportunity addressed?
- How this addresses this market opportunity?
- In which market sector(s) this could be applied?

•	nnology/Product/Service/Innovation (Technology Readin
evel)? (For tech/Product Providers) <sup>1</sup>	
Designation of the Designation of TDL 1	☐ Technology demonstrated in relevant
Basic principles observed (TRL 1)	environment (industrially relevant environment in
	the case of key enabling technologies) (TRL 6)
Technology concept formulated (TRL 2)	System prototype demonstration in operational
	environment (TDL 7)
	(TRL 7)
Experimental proof of concept (TRL 3)	System complete and qualified
	(TRL 8)
Track and a supplied to the Letter (TO)	Actual system proven in operational environment
□Technology validated in lab (TRL 4)	(competitive manufacturing in the case of key
□ <b>+</b>	enabling technologies; or in space) (TRL 9)
☐ Technology validated in relevant	
environment (industrially relevant	
environment in the case of key enabling	
technologies) (TRL 5)  Comments/Notes	
Comments/Notes	e-up/ roll out this Technology/Product/Service/Innovati
Comments/Notes  /hat are the main challenges in trying to scal	
Comments/Notes  /hat are the main challenges in trying to scal  What do you need for its production? Techn	
Comments/Notes  /hat are the main challenges in trying to scal What do you need for its production? Techn Are there any needs/demands of different could/are hindering your innovation's sca	ologies, components, services, other stakeholders that, according to your perspective/knowle up/roll out in the relevant field? (industry, regulat
Comments/Notes  /hat are the main challenges in trying to scal  What do you need for its production? Techn  Are there any needs/demands of different	ologies, components, services, other stakeholders that, according to your perspective/knowle up/roll out in the relevant field? (industry, regulat
Comments/Notes  /hat are the main challenges in trying to scal What do you need for its production? Techn Are there any needs/demands of different could/are hindering your innovation's sca	ologies, components, services, other stakeholders that, according to your perspective/knowle up/roll out in the relevant field? (industry, regulat
Comments/Notes  /hat are the main challenges in trying to scal What do you need for its production? Techn Are there any needs/demands of different could/are hindering your innovation's sca	ologies, components, services, other stakeholders that, according to your perspective/knowle up/roll out in the relevant field? (industry, regulat
Comments/Notes  /hat are the main challenges in trying to scal What do you need for its production? Techn Are there any needs/demands of different could/are hindering your innovation's sca	ologies, components, services, other stakeholders that, according to your perspective/knowle up/roll out in the relevant field? (industry, regulat
That are the main challenges in trying to scal What do you need for its production? Techn Are there any needs/demands of different could/are hindering your innovation's sca legislative, environmental, standardization, §	ologies, components, services, other stakeholders that, according to your perspective/knowle up/roll out in the relevant field? (industry, regulat general public acceptance challenges etc.).
Comments/Notes  /hat are the main challenges in trying to scal What do you need for its production? Techn Are there any needs/demands of different could/are hindering your innovation's sca legislative, environmental, standardization, g	ologies, components, services, other stakeholders that, according to your perspective/knowle le up/roll out in the relevant field? (industry, regulat general public acceptance challenges etc.).  duct/Service/Innovation?
That are the main challenges in trying to scal What do you need for its production? Techn Are there any needs/demands of different could/are hindering your innovation's sca legislative, environmental, standardization, g	ologies, components, services, other stakeholders that, according to your perspective/knowle le up/roll out in the relevant field? (industry, regulat general public acceptance challenges etc.).  duct/Service/Innovation?  □ Patent(s) applied for but not yet granted
That are the main challenges in trying to scal What do you need for its production? Techn Are there any needs/demands of different could/are hindering your innovation's sca legislative, environmental, standardization, g	ologies, components, services, other stakeholders that, according to your perspective/knowled le up/roll out in the relevant field? (industry, regulat general public acceptance challenges etc.).  duct/Service/Innovation?  □ Patent(s) applied for but not yet granted □ Patents granted
That are the main challenges in trying to scal What do you need for its production? Techn Are there any needs/demands of different could/are hindering your innovation's sca legislative, environmental, standardization, g	ologies, components, services, other stakeholders that, according to your perspective/knowle le up/roll out in the relevant field? (industry, regulat general public acceptance challenges etc.).  duct/Service/Innovation?  □ Patent(s) applied for but not yet granted
/hat are the main challenges in trying to scal What do you need for its production? Techn Are there any needs/demands of different could/are hindering your innovation's sca legislative, environmental, standardization, g  /hat is the IPR Status of this Technology/Pro  Copyright  Design Rights  Exclusive Rights	ologies, components, services, other stakeholders that, according to your perspective/knowled le up/roll out in the relevant field? (industry, regulat general public acceptance challenges etc.).  duct/Service/Innovation?  □ Patent(s) applied for but not yet granted □ Patents granted
/hat are the main challenges in trying to scal What do you need for its production? Techn Are there any needs/demands of different could/are hindering your innovation's sca legislative, environmental, standardization, g  /hat is the IPR Status of this Technology/Pro  Copyright  Design Rights  Exclusive Rights  Granted patent or patent application	ologies, components, services, other stakeholders that, according to your perspective/knowle le up/roll out in the relevant field? (industry, regulat general public acceptance challenges etc.).  duct/Service/Innovation?  Patent(s) applied for but not yet granted  Patents granted  Secret Know-how
/hat are the main challenges in trying to scal What do you need for its production? Techn Are there any needs/demands of different could/are hindering your innovation's sca legislative, environmental, standardization, g  /hat is the IPR Status of this Technology/Pro  Copyright Design Rights Exclusive Rights Granted patent or patent application essential	ologies, components, services, other stakeholders that, according to your perspective/knowle le up/roll out in the relevant field? (industry, regulat general public acceptance challenges etc.).  duct/Service/Innovation?  Patent(s) applied for but not yet granted  Patents granted  Secret Know-how  Trademarks
What are the main challenges in trying to scale. What do you need for its production? Techner Are there any needs/demands of different could/are hindering your innovation's scalegislative, environmental, standardization, governmental, standardization, governmental country.  What is the IPR Status of this Technology/Procuposity Copyright  Design Rights  Exclusive Rights  Granted patent or patent application essential  Other (registered design, plant variety, etc.)	ologies, components, services, other stakeholders that, according to your perspective/knowle le up/roll out in the relevant field? (industry, regulat general public acceptance challenges etc.).  duct/Service/Innovation?  Patent(s) applied for but not yet granted  Patents granted  Secret Know-how  Trademarks
What are the main challenges in trying to scale. What do you need for its production? Techner have there any needs/demands of different could/are hindering your innovation's scalegislative, environmental, standardization, governmental, standardization, governmental becomes the state of this Technology/Production could be supported by the state of the sta	ologies, components, services, other stakeholders that, according to your perspective/knowle le up/roll out in the relevant field? (industry, regulat general public acceptance challenges etc.).  duct/Service/Innovation?  Patent(s) applied for but not yet granted  Patents granted  Secret Know-how  Trademarks
Vhat are the main challenges in trying to scal What do you need for its production? Techn Are there any needs/demands of different could/are hindering your innovation's sca legislative, environmental, standardization, g	ologies, components, services, other stakeholders that, according to your perspective/knowled up/roll out in the relevant field? (industry, regulate general public acceptance challenges etc.).  duct/Service/Innovation?  Patent(s) applied for but not yet granted  Patents granted  Secret Know-how  Trademarks  at have granted the patents

<sup>&</sup>lt;sup>1</sup> European Commission. HORIZON 2020 – WORK PROGRAMME 2016-2017. Technology readiness levels (TRL). Page 29. http://ec.europa.eu/research/participants/data/ref/h2020/other/wp/2016-2017/annexes/h2020-wp1617-annex-ga\_en.pdf

Describe the team involved so far in this Technology/Product/Service/Innovation development, exploitation, uptake (Technological, R&D, Business, Sales etc.). Capacities, competencies, number of people internal or external. Is there any "lack" of deficiency of skills or expertise you have identified far? Any attempts to utilize external support?  Do you know your competition for this Technology/Product/Service/Innovation? Name the 3 main competitors.  - What are its competitive advantages?  - How does it provide more added value to potential customers?  - What is your USP (Unique selling point)?  What is your go-to-market strategy for this Technology/Product/Service/Innovation?  - How will you reach, acquire, and keep customers?  - How will you address current customers?  - How will you expand the market or use alternative sales channels?	Dagarika tha taawa kacala	ad so for in this Toshuology/Duodyst/Comites/Innervation development
Do you know your competition for this Technology/Product/Service/Innovation? Name the 3 main competitors.  - What are its competitive advantages? - How does it provide more added value to potential customers? - What is your USP (Unique selling point)?  What is your go-to-market strategy for this Technology/Product/Service/Innovation? - How will you reach, acquire, and keep customers? - How will you address current customers?		
Do you know your competition for this Technology/Product/Service/Innovation? Name the 3 main competitors.  - What are its competitive advantages?  - How does it provide more added value to potential customers?  - What is your USP (Unique selling point)?  What is your go-to-market strategy for this Technology/Product/Service/Innovation?  - How will you reach, acquire, and keep customers?  - How will you address current customers?	• • • • •	
- What are its competitive advantages? - How does it provide more added value to potential customers? - What is your USP (Unique selling point)?  What is your go-to-market strategy for this Technology/Product/Service/Innovation? - How will you reach, acquire, and keep customers? - How will you address current customers?	far? Any attempts to utili	ze external support?
competitors.  - What are its competitive advantages?  - How does it provide more added value to potential customers?  - What is your USP (Unique selling point)?  What is your go-to-market strategy for this Technology/Product/Service/Innovation?  - How will you reach, acquire, and keep customers?  - How will you address current customers?		
<ul> <li>What are its competitive advantages?</li> <li>How does it provide more added value to potential customers?</li> <li>What is your USP (Unique selling point)?</li> <li>What is your go-to-market strategy for this Technology/Product/Service/Innovation?</li> <li>How will you reach, acquire, and keep customers?</li> <li>How will you address current customers?</li> </ul>	Do you know your compe	etition for this Technology/Product/Service/Innovation? Name the 3 main
- How does it provide more added value to potential customers? - What is your USP (Unique selling point)?  What is your go-to-market strategy for this Technology/Product/Service/Innovation? - How will you reach, acquire, and keep customers? - How will you address current customers?	competitors.	
- What is your USP (Unique selling point)?  What is your go-to-market strategy for this Technology/Product/Service/Innovation?  - How will you reach, acquire, and keep customers?  - How will you address current customers?	•	
What is your go-to-market strategy for this Technology/Product/Service/Innovation?  - How will you reach, acquire, and keep customers?  - How will you address current customers?	· ·	·
<ul><li>How will you reach, acquire, and keep customers?</li><li>How will you address current customers?</li></ul>	- What is your USP (Uniq	ue selling point)?
<ul><li>How will you reach, acquire, and keep customers?</li><li>How will you address current customers?</li></ul>	What is your go-to-marke	et strategy for this Technology/Product/Service/Innovation?
•	• •	
- How will you expand the market or use alternative sales channels?	- How will you address co	urrent customers?
	- How will you expand th	e market or use alternative sales channels?
What is your business model for this Technology/Product/Service/Innovation?	· .	
- How you'll generate revenue and turn a profit?	, -	·
- How do you plan to sell it? (i.e. one-time purchases, repeat purchases, or sign contracts or purchases.		
agreements that deliver recurring revenue) - Have you calculated its cost to produce, market, and sell it?	<u>▼</u>	
Have you calculated its cost to produce, market, and sell it:	riave you calculated its	cost to produce, market, and sen it:

# Open innovation

# **SPECIFIC NEEDS FOR TECHNOLOGIES AND PARTNERSHIPS**

# Give us more specific information about the technology/solution need

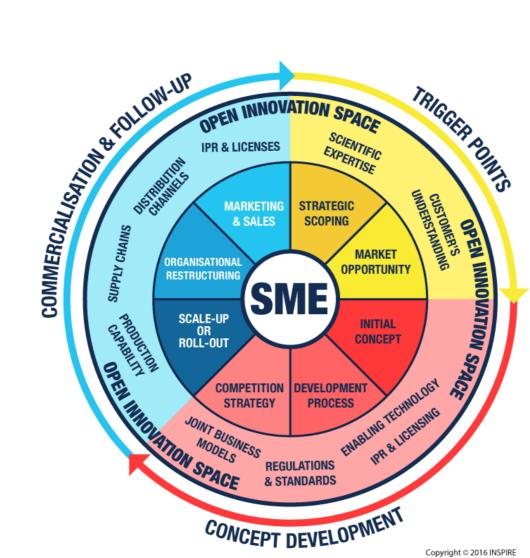
- Technical details of the need
- Range of the cost requirements (e.g. maximum acceptable cost per unit)
- Specific dimensions requirements (size, shape, weight, etc.)
- Required technology standards or certifications.
- The required expertise

	1	u are looking for? (Demand Readiness Level)		
Fundamental Research (DRL 1)		demonstration for the whole system (DRL 6)		
Applied research (DRL 2)		et industrialisation (DDL 8)		
☐ Research to prove feasibility (DRL☐ Laboratory demonstration (DRL 4)		uct industrialisation (DRL 8) et certification and sales authorisation (DRL 9)		
☐ Technology development (DRL 5)		et certification and sales authorisation (DRL 3)		
Comments/notes				
What type of partner are you looking	g for?			
Choose all the fields that you are	e seeking for OI	☐Scientific Expertise		
partnerships		☐ Customer's Understanding		
		☐ Enabling Technology – IPR & Licensing		
		☐ Regulations & Standards		
		☐ Joint Business Models		
		☐ Production Capability		
		☐ Supply Chains		
		☐ Distribution Channels		
		□IPR & Licenses		
	ner that you are i	nterested in		
Specity the type and size at the parts	_	l enterprise industry > 500 employees		
Specify the type and size of the partr ☐Industry SME <11 employees	□Inventor			
☐Industry SME <11 employees	□R&D instituti	on		
☐ Industry SME <11 employees ☐ Industry SME 11-49 employees		on		

### What Type of partnership are you looking for? ☐ Acquisition agreement ☐ License agreement ☐ Commercial agreement ☐ Outsourcing agreement ☐ Commercial agreement with technical ☐ Manufacturing agreement - (transfer of knowledge, assistance (joint further development, new way to use, change in partner's currently used testing of new applications, technology, absolutely novel process) adaptation to specific needs) ☐ Distribution services agreement ☐ Services agreement ☐ Financial agreement ☐ Subcontracting ☐ Franchise $\square$ Joint venture Country/ies of interest In case the Beneficiary is located in Greece, In case the Beneficiary is located in Lebanon, Jordan Italy or Spain: or Egypt: □Lebanon $\Box$ Greece □Jordan □Italy □ Egypt □Spain Please provide more info on the country and the market:

**INSPIRE OPEN INNOVATION CANVAS** 

Figure 1 INSPIRE OI Canvas



#### **Q&As – CLOSURE OF THE MEETING**

#### Do you have any questions?

•	20 you have any queenone.
	1.
l	
	2.
ľ	3.
۱	

Many thanks for your time and the invaluable insights you have offered us!